IN THE UNITED STATES DISTRICT COURT FOR THE WESTERN DISTRICT OF PENNSYLVANIA

DELAWARE MARKETING PARTNERS, LLC.,

Plaintiff

v. CIVIL ACTION NO. 04-263 ERIE

CREDITRON FINANCIAL SERVICES, INC., et al.,

Defendants

SETTLEMENT CONFERENCE

Proceedings held before the HONORABLE

SEAN J. McLAUGHLIN, U.S. District Judge,

in Judge's Chambers, U.S. Courthouse, Erie,

Pennsylvania, on Monday, September 18, 2006.

APPEARANCES:

CHARLES SNYDERMAN, Esquire, appearing on behalf of the Plaintiff.

BRETT W. FARRAR, Esquire, appearing on behalf of

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Case 1:04-cv-00263-SJM Document 71 Filed 09/28/2006 Page 2 of 45 the Plaintiff.

CRAIG A. MARKHAM, Esquire, appearing on behalf of the Defendants.

Ronald J. Bench, RMR - Official Court Reporter

2

1	PROCEEDINGS
2	
3	(Whereupon, on the record proceedings began at
4	1:15 p.m., on Monday, September 18, 2006, in Judge's Chambers.)
5	
6	THE COURT: We're on the record. Today is the day
7	that was set for a settlement conference at Civil Action
8	04-263. And the background of this has already been put on the
9	record. I had made it I thought crystal clear that I expected
10	Mr. Covatto to be here today and he's not. I'm informed by his
11	counsel that yesterday he checked himself into the hospital,
12	where he is today. I am going to direct that number one,

13 I'm going to order I receive and counsel for the plaintiff

- 14 receive within seven days of today a letter from his treating
- 15 physician which, one, explains precisely what his medical
- 16 problem or condition is. The medical necessity for his most
- 17 recent hospitalization. A statement by the physician as to the
- 18 reason or reasons that Mr. Covatto was incapable of
- 19 participating in this settlement conference today, either in
- 20 person or by telephone. And that's that.
- 21 Barring the receipt of that letter one week from
- 22 today by the close of business, I'm going to direct that
- 23 counsel for the plaintiff submit and file their costs incurred
- 24 in this travel, as well as a reasonable statement of counsel
- 25 fees that were incurred in connection with this trip. And

- 1 barring the receipt of that letter and presuming that
- 2 substantiates -- let me say that again. If the letter is not
- 3 received or if a letter is received that does not substantiate
- 4 his inability to have attended, then I'm going to order your
- 5 client to pay all those fees and costs. So that's it.
- 6 MR. SNYDERMAN: Your Honor, may I also, in the event
- 7 that letter doesn't arrive, ask for reimbursement for my

- THE COURT: Yes, traveling costs for anyone who was 9
- required to come here today in anticipation of this. Now, 10
- let's clean up a few other loose ends before we return to the
- subject that brought us here. I am informed by Mr. Farrar that 12
- 13 there are some dangling discovery issues, is that right?
- 14 MR. FARRAR: Yes.
- 15 THE COURT: What are those?
- 16 MR. FARRAR: Stemming from the ruling by the
- 17 magistrate judge dated June 13, 2006, with respect to providing
- 18 requested financial documentation to respond to Interrogatories
- 19 1(k) and 2. Stemming from prior discovery sent to the
- defendants. 20
- 21 THE COURT: And in broad brush that requests
- 22 financial information, what specifically is the nature of it?
- 23 MR. FARRAR: Specifically, the nature of it was for
- each loan, we requested some information stated about them. 24
- 25 THE COURT: Do you have those requests with you?

1 MR. SNYDERMAN: This letter pretty much summarizes

- 2 it, if your Honor wants to take a moment to look at it.
- THE COURT: This is a letter of September 8, 2006,
- 4 relative to outstanding discovery?
- 5 MR. SNYDERMAN: Yes, your Honor.
- 6 THE COURT: Do you know what he's talking about
- 7 here?
- 8 MR. MARKHAM: Yes, your Honor. There is actually --
- 9 I may have a follow-up written on the same day relative to the
- 10 same information.
- 11 THE COURT: Do I take it correctly that both counsel
- 12 then had a meet and confer telephonic, did you talk about this?
- MR. SNYDERMAN: We talked about it with the
- 14 confidentiality agreement and various things --
- 15 THE COURT: Did you talk about your requests
- 16 relative to outstanding discovery?
- MR. SNYDERMAN: We've had discussions about it,
- 18 sure.
- MR. MARKHAM: When I wrote the response to specific
- 20 requests set forth in the September 8th letter, in terms of
- 21 documents -- let me back up. I think it's important for
- 22 everyone to know where we're at here. The requests
- 23 specifically asks us to identify all the disbursements we made

- 24 from the money which was paid to us by the lender as our
- 25 commission. We had objected to that because it didn't make any

- 1 sense why they'd want that information. What they're entitled
- 2 to on gross receipt, not what we paid or how we used the money.
- 3 In any event, the magistrate judge directed that we respond.
- 4 We responded. We provided a stack of documents that reflected
- 5 invoices, costs, operating expenses, utility bills. Because we
- 6 can't identify where, once a dollar goes into the bank, we lose
- 7 track of where, what its source was. We just gave them all the
- 8 bills we had for the period of time they're talking about. My
- 9 understanding, based upon Attorney Snyderman's September 8th
- 10 letter, what he's looking for now is our bank records to
- 11 further explain the checks we would have wrote from the funds
- 12 we received from the lender. My response was well, you have
- 13 all the documents from the lender identifying the amounts that
- 14 we received. The disbursements, I don't think they're
- 15 relevant. But we gave him all the raw information about the
- 16 disbursements, the bills. The utility bills, the paper bills,
- 17 all that stuff, now he wants our bank account.

- 18 THE COURT: Was the bank account specifically
- 19 requested in the previous information?
- MR. MARKHAM: To produce copies of all books,
- 21 records, writings and other documents which refer or relate in
- 22 any way to payments identified.
- THE COURT: Why wouldn't a bank statement fall
- 24 within that -- I guess more particularly, although I think it's
- 25 water under the bridge at this point, what is the objection to

- 1 it?
- 2 MR. MARKHAM: There's two objections. One, I don't
- 3 see any relevance to where the money went. We can't trace the
- 4 money to any particular receipt. All we would give them is the
- 5 bank account information of disbursements, which would include
- 6 disbursements from all the funds the company received, from all
- 7 sources, not from this project alone. How that would help
- 8 them, I don't know. But they want that.
- 9 The second objection is one of confidentiality.
- 10 We've requested, I think the court directed they get one
- 11 together, they haven't signed it, at least I haven't seen it.

- 12 Those are the two objections we have about releasing bank
- 13 account information.
- 14 THE COURT: I thought there was an agreement in
- 15 principal of confidentiality, it was perhaps going to be signed
- 16 today?
- MR. SNYDERMAN: We have a confidentiality agreement,
- 18 I'm not sure it relates to third parties.
- MR. MARKHAM: The confidentiality agreement, once
- 20 it's triggered by identifying something that is confidential,
- 21 that agreement would apply.
- MR. SNYDERMAN: The bank statements, however, not
- 23 only reflect -- it also reflects the money coming in. You have
- 24 to understand -- let me make one point if I can, your Honor.
- 25 First, it's our position that verbally and by e-mail the

- 1 amounts, the wires coming from Brazos were misrepresented to
- 2 us. Then we got this document which Joyce Covatto identified
- 3 as accounting, where again she admitted in deposition those
- 4 numbers were not intended to be accurate, were all
- 5 encompassing. Then the only other thing we got was a

- 6 typewritten list that our client put together of the wires that
- 7 came in. We still see no bank records that show the receipt of
- 8 money from Brazos. Why would my clients want to take the word
- 9 of the defendants as to what the amounts were. That's why we
- 10 need the statements.
- MR. MARKHAM: We sent you the actual wire transfer
- 12 documents, you've subpoenaed Brazos's records. So you have the
- 13 source records or you're going to get them once the subpoena is
- 14 honored by Brazos, if it hasn't already. You're going to get
- 15 the information from the horse's mouth. The bank information
- 16 is going to be so generic and undistinguishable, where it's
- 17 coming from, what's going out, if you're going to rely on that,
- 18 I wish you a lot of luck.
- 19 THE COURT: You're saying he already has the best
- 20 evidence of what it is?
- 21 MR. MARKHAM: Yes.
- MR. SNYDERMAN: We asked for it from the defendants,
- 23 which it wasn't produced. Then we issued a subpoena to Brazos,
- 24 which they objected.
- 25 THE COURT: Who objected?

1 MR. SNYDERMAN: Brazos, the attorney for Brazos.

Document 71

- 2 THE COURT: Did they file a motion to quash with me
- 3 or with the magistrate?
- 4 MR. SNYDERMAN: They filed some sort of documents,
- your Honor.
- 6 THE COURT: This is still the magistrate judge's
- case, I have not taken this back formally. So are you telling
- me there's a motion floating around out there that needs to be
- resolved?
- 10 MR. MARKHAM: They filed an objection, my
- understanding is --11
- 12 THE COURT: How could they object, what is the basis
- for their objection? 13
- 14 MR. MARKHAM: Their objection, if I recall correctly
- the basis of it, it's confidential information, which I can 15
- understand. I thought when we reached this confidential 16
- agreement, that objection was resolved, that they can then 17
- produce what's been requested of them.
- 19 THE COURT: If you got the documents from Brazos,
- 20 wouldn't that pretty much be the bell ringer for what you need?

- 23 Brazos will produce it.
- 24 THE COURT: All right. And then are these Brazos
- 25 documents, documents that both would have related to income

- 1 generated before the contract termination and subsequent
- 2 thereto?
- 3 MR. SNYDERMAN: Yes.
- 4 THE COURT: At least insofar as a resolution of the
- 5 discovery dispute, those are the keys to the kingdom. If you
- 6 get those documents, are you satisfied?
- 7 MR. SNYDERMAN: Yes.
- 8 THE COURT: It sounds to me if we get the
- 9 confidential thing worked out here this afternoon, that will be
- 10 it?
- 11 MR. MARKHAM: Yes, on that issue.
- 12 THE COURT: We'll return to that later. Let's go
- 13 off the record now.
- 14 (Discussion held off the record.)

- 15 THE COURT: All right, this exercise here, Mr.
- 16 Markham, is for you to explain in bullet detail, if you would,
- 17 the defendants' position on liability as outlined in your
- 18 settlement papers to me. And then I'm going to hear from Mr.
- 19 Snyderman as to his retort. So go ahead.
- MR. MARKHAM: Thank you, your Honor. The contract
- 21 with Delaware Marketing really arose from representations made
- 22 to us of their expertise, that the company could assist us with
- 23 the student loan origination work. There are two main areas of
- 24 expertise. One dealt with list procurement and the other was
- 25 mailing campaigns. And the list procurement was to obtain for

- 1 us usable names and telephone numbers for telemarketing
- 2 purposes, for people who were potential customers for the loan
- 3 consolidations. Before the contract was signed in February of
- 4 2003, Delaware Marketing makes a couple representations to us,
- 5 which we relied upon in entering into agreements into
- 6 percentages of payment that they were going to receive. One of
- 7 the representations dealt with the mailing campaigns. And they
- 8 put in writing what we could expect to receive, in terms of

- 9 income from the mailing campaign, consisting of 200,000 pieces
- 10 of separate mailing.
- 11 THE COURT: Is that Mr. Estes's e-mail?
- MR. MARKHAM: Yes.
- THE COURT: Do you have that with you?
- 14 MR. MARKHAM: Yes.
- 15 THE COURT: Can I see it?
- MR. MARKHAM: Yes. This was an e-mail sent to us at
- 17 the beginning of January, 2003. Which in some detail provided
- 18 us with an expectation of what the gross revenue would be for
- 19 each particular mailing of 200,000 pieces. And, roughly, the
- 20 income, gross income, would have almost been \$2 million, based
- 21 upon the statements and assumptions set forth in the e-mail.
- 22 Also, before the contract was signed, we had some experience
- 23 with the list procurement that Delaware Marketing could
- 24 achieve. There were several lists actually provided to us from
- 25 September through January that were actually used to solicit

- 1 individuals for the loan consolidations. And those lists
- 2 provided usable names and numbers. Names where we can actually

- 3 dial numbers, we can actuality dial upwards of 95 percent of
- 4 the total numbers granted to us. Which was a pretty good
- 5 percentage in our view. We were told of the quality and the
- 6 nature of the lists that they could provide. So as we signed
- 7 the contract, we had these experiences and representations made
- 8 by going forward. Based upon our reliance on their expertise,
- 9 we signed the contract. Under which they're entitled to 28.57
- 10 percent of gross revenues. In our view, unfortunately, things
- 11 didn't turn out as promised.
- In terms of the mailings, there were only two
- 13 mailings during the life of this contract. One was made in
- 14 March of 2003, one in June. Neither of them were 200,000
- 15 pieces. The one in March of 2003 was roughly 130,000 pieces.
- 16 The one in June was only 70,000 pieces. Neither of them
- 17 produced the percentage of income that was promised to us. If
- 18 we took the formulas set forth in Mr. Estes's e-mail and
- 19 applied it to these particular mailings, we should have had
- 20 much more gross income than was actually produced. So we were
- 21 disappointed about that. And the mailings are only done for
- 22 two months, as opposed to each month. The numbers of the mail
- 23 pieces were lower than 200,000.
- On the telemarket list procurement end of things

25 after the contract was signed, we dropped from 95 percent

- 1 usable on lists to 53, 57, 70 -- 35 percent in August, which is
- 2 much lower than what we had anticipated, what our experiences
- were before the contract was signed. So we have much less
- income than we had expected based upon Delaware Marketing's
- representations.
- 6 At the same time we had the same amount of expense
- that we had anticipated at the beginning. Because we had to
- invest in purchases, as well as personnel. Personnel was a big
- end of the expense. Hiring people and training them with the
- expectation that a certain volume of responses would be
- received. So we have diminishing returns on a static expense,
- 12 and in many months we were unable to meet our operating
- 13 expenses.
- Then we find in the course of discovery in this case 14
- that as early as October of 2003, Delaware Marketing was
- working towards competing against us, contrary to the terms of
- our agreement, which contained a non-compete clause. The 17
- 18 contract was terminated by Delaware Marketing on June 9, 2004.

- 19 As early as October of 2003, they were creating a new company.
- 20 They were beginning the steps to actually get up and running in
- 21 a competing business. They had found clients. They signed
- 22 contracts with ChoicePoint, the data procurement or the list
- 23 procurement company. They canceled our contract without
- 24 warning and were up and running within a week, making their own
- 25 telephone calls, competing directly against us. It's our

- 1 feeling that they violated the non-compete clause, they were
- 2 operating against us from as early as October, probably earlier
- 3 than that. That may have accounted for some of the results
- 4 which we see here, which were contrary to the representations
- 5 made.
- 6 THE COURT: What's the nature, I know it hasn't been
- 7 filed, an amended answer with counterclaim, what's the legal
- 8 basis for the counterclaim?
- 9 MR. MARKHAM: Well, there's two of them.
- THE COURT: Proposed counterclaim?
- MR. MARKHAM: There's two main bases. One is a
- 12 violation of the non-compete. The second is their breach of

- 13 the contract dealing with these representations concerning the
- quality of the mailings and revenue to be expected --

Case 1:04-cv-00263-SJM

- 15 THE COURT: What in broad brush, what would be the
- theory of damages, what damages did you sustain, assuming that
- that occurred? 17
- MR. MARKHAM: The damages are the income that they 18
- had promised, compared to the income actually received. It's 19
- 20 as if they said we have an automobile in good condition, we get
- it and it's an old junker. It's the difference in the income,
- the difference between what was promised and what was delivered
- in terms of income that we would receive from that. So those
- are the two bases of what we propose as the counterclaim; a
- breach of the non-compete and a breach of representations made

- that induced us to enter into this agreement giving them 28.57
- percent of gross revenues.
- THE COURT: All right. What do you have to say, Mr. 3
- Snyderman?
- 5 MR. SNYDERMAN: Well, there were 16 months from
- October of '02 to January of '04, when moneys were received by

- 7 Telatron, based on the records that were provided. Not once in
- 8 those 16 months, I might add that there were over 100 wires in
- 9 those 16 months, not once was 28.57 percent of the revenues
- 10 remitted to Delaware Marketing. Not once. In fact, there were
- 11 written e-mails stating that money had not come from Brazos
- 12 when in fact it had. There were documents stating, using a
- 13 term there and this is an accounting from Joyce Covatto, which
- 14 misrepresented the moneys that had come in. Trish, you know
- 15 very well how many times my clients called about the money.
- 16 And Delaware Marketing throughout the entire process kept
- 17 asking, share your data with us so we can see what's happening
- 18 with the lists we're providing and we can perhaps get you more
- 19 names, more productive names. And not once was that data ever
- 20 shared with Delaware Marketing. And it's clear to us that the
- 21 reason it wasn't shared was because if it was shared, then
- 22 Delaware Marketing would know that that money had in fact come
- 23 in from Brazos, when we were being told that Brazos was late.
- 24 And we would also have known how much money was coming in from
- 25 Brazos that wasn't being remitted to the plaintiff.

Case 1:04-cv-00263-SJM Document 71 Filed 09/28/2006 Page 19 of 45

- 1 So if there's any fault for the results not being as
- 2 good as everybody had hoped they would be, it lies with
- 3 Telatron for not allowing Delaware Marketing to do what they
- 4 have the expertise to do, which is to analyze and make
- 5 recommendations.
- 6 Furthermore, a defendant has an obligation under the
- 7 law to mitigate its damages. At no time --
- 8 THE COURT: A plaintiff has an obligation to
- 9 mitigate its damages.
- MR. SNYDERMAN: Well, a defendant with a
- 11 counterclaim does.
- 12 THE COURT: Right, go ahead.
- MR. SNYDERMAN: The point here is that plaintiff,
- 14 Delaware Marketing, is continuing to work in an attempt to
- 15 generate revenues all these many months. At any time Teletron
- 16 could have easily said to Delaware Marketing this isn't working
- 17 out. The 28.57 percent that Al Covatto came up with is too
- 18 high, let's renegotiate, let's make it lower. Or this isn't
- 19 working out, we're going to cancel. At no time did that
- 20 happen. Here we have \$9.4 million in gross revenues being
- 21 received by Teletron as a result of this program and at no time

Page 20 of 45

- 22 was there ever a mention of this isn't working. In fact, there
- 23 were promises that were made in e-mails, telephone calls, we
- 24 got the money, we're going to send it, and it doesn't come in.
- 25 THE COURT: \$9.4 million, that's gross revenue?

- 1 MR. SNYDERMAN: Gross revenue.
- 2 THE COURT: What percentage of the \$9.4 million do
- 3 you believe you shared in?
- 4 MR. SNYDERMAN: 28.57 percent, comes to \$2.6
- 5 million.
- 6 THE COURT: You didn't understand my question. Your
- 7 contention is you were not in fact paid your 28.57 percent. My
- 8 understanding is you were paid something?
- 9 MR. SNYDERMAN: \$1.7 million.
- THE COURT: On \$9 million gross?
- MR. SNYDERMAN: We have here on a monthly basis how
- 12 much should have been paid, have been sent and how much was
- 13 sent. And that's only until January 9, 2004. Now, we all know
- 14 that there's a cycle in this industry. And that moneys, even
- 15 if Telatron on January 10, 2004 decides to start doing this on

- 16 its own, moneys that continued to come in for the rest of
- 17 January, February, March and probably even April, were the
- 18 result of what the plaintiff, Delaware Marketing, did and we'd
- 19 be entitled to 28.57 percent of that. That is based on Joyce
- 20 Covatto's e-mail to Delaware Marketing indicating close to the
- 21 end that you had \$75 million of loans in the pipeline, we
- 22 calculate that would generate approximately \$800,000 to
- 23 \$900,000 of additional fees at 28.57 percent to Delaware
- 24 Marketing. Not to mention the fact that there were times when
- 25 Delaware Marketing proposed to, even without the data being

- 1 supplied, proposed to Teletron, let's get some others besides
- 2 Brazos. Namely, if I'm not mistaken, GMAC and Ready Educate.
- 3 That was based on the fact that Brazos wasn't paying supposedly
- 4 or was paying late. And Joyce Covatto turned that down, nixed
- 5 that, no, we're sticking with Brazos. So with their hands tied
- 6 behind them, Delaware Marketing tried every way they could to
- 7 try to make this better and they ran into interference from
- 8 Telatron.
- 9 THE COURT: Address, if you would, Mr. Markham's

Page 22 of 45

- 10 point, however you characterize it, negligent or fraudulent
- 11 misrepresentation at the inception of the contract and his
- 12 theory of damages flowing from that?
- MR. SNYDERMAN: Your Honor, can I let my client do
- 14 that?
- 15 THE COURT: However you feel you are most
- 16 comfortable. What's your name again?
- MR. METCALF: Harry Edward Metcalf. The discussions
- 18 around forming some type of venture together started before
- 19 August, started as early as late May, early June of 2002. And
- 20 it was an exchange, initially started as effort to try to join
- 21 up some capabilities, some excess capabilities in some of the
- 22 areas. They were having their business create something that
- 23 isolated themselves from the whims of their own clients. When
- 24 we met in Erie prior to the start and had lengthy discussions,
- 25 we were told that members of Telatron had some significant

- 1 experience, in fact, it's referenced in the August 20th letter
- 2 from Al Covatto, the student loan experience that they had.
- 3 And based on that, we provided as much information as we could

- Page 23 of 45 about the process, what the expectations indicate. And
- launched into this, without a contract, based on the letter
- agreement that Al Covatto had sent. I don't believe we
- misrepresented in any way what the performance assumptions
- would be at the beginning when we first started. 8
- 9 THE COURT: Not to interrupt you, so I understand
- the background here -- upon what were those performance 10
- 11 assumptions based?
- 12 MR. METCALF: Both myself and Brian Nelson were
- working at a collegiate funding service at the time, we were 13
- the second largest student loan consolidation company. I ran
- market strategy analysis for that company. In that position I
- was responsible for all their list acquisition, all their
- 17 marketing planning. I knew all of their performance measures.
- 18 And was in a position to have a great deal of what to expect,
- 19 who to target, how to go about setting up credit bureau
- 20 relationships, which was part of our responsibility within the
- contract. The assumptions we initially provided to them were 21
- based on a view of the student loan universe, that was a full
- 23 universe. Student loan holders had balances, aggregate
- balances, minimal balances to hundreds of thousands of dollars
- for doctors and lawyers. Between the time of the letter

- l agreement and when the ultimate discussions of the letter
- 2 agreement were finished and launched into the contract -- it
- 3 was focused on the very narrow band of the student loan
- 4 universe. In fact, if we were to look at an average loan
- 5 holder's consolidation loan, to go back and look at numbers for
- 6 the last five years, you'll see about a \$26,000 to \$28,000
- 7 average balance. The universe we were targeting had a minimum
- 8 balance of \$35,000 to \$40,000. So we were looking at a very
- 9 narrow high-end pool, where the performance was going to be,
- 10 could be a little bit different, the expectation should be a
- 11 little different than a broader market. However, with the
- 12 contract, as to sales, rates and returns, as they were shared
- 13 to us, the outer bound performance wasn't materially different
- 14 than what we had shared when you looked at the balances that
- 15 were being generated on the contract that was signed.
- 16 Specifically, as to this letter, I was asked about this in my
- 17 deposition, there's a step missing in the e-mail. Again, there
- 18 is one e-mail to Terry from Alan, then forwarded to Joyce.
- 19 Alan missed a step. He missed the conversion step. Not

- 20 everyone you talk to is qualified. You have to be out of
- 21 school at the time, you have to have multiple lenders. There
- 22 are minimum balance requirements. There are any number of
- 23 reasons why a person would not be eligible. If we sent a
- 24 direct mail piece out and 20 to 30 percent of the population
- 25 comes back and calls in, responds, is actually going to be

- 1 qualified. That step was missing from these numbers. As soon
- 2 as I saw the e-mail at deposition, I picked it up instantly.
- 3 I'm sure they weren't the final numbers that we launched the
- 4 campaign upon. In addition, even if the performance for the
- 5 campaign was less than what we had expected, there were two
- 6 things that could have been made into. One is on timing, that
- 7 didn't go out when originally planned. Mostly because of
- 8 issues around payment. Secondly, this program went out without
- 9 what we call borrower benefits. When we gave the original
- 10 assumption of what the performance would be -- on the direct
- 11 mail campaign, it is based on borrower benefits. Borrower
- 12 benefits are interest rate reductions of the borrowers.
- 13 Particularly based on different banks. And the only way to

- 14 differentiate, other than your skill at selecting names -- is
- on a true product differentiation you could have. Basically, a
- one percent disclosure on time payments. Basically, the Erie
- market hasn't fluctuated a lot of the time since we started the 17
- contract. This mailing went out with no borrower benefits. Of 18
- course, it's not going to have the same performance. Only 19
- after which we passionately argued that it made financial sense 20
- 21 with borrower benefits, to improve the sales and return rates,
- did Teletron finally agree to start over with borrower
- benefits. But even after this program was launched -- the
- second program, if they were so disappointed in the first
- program, why approve and agree to do a second program months

- 1 after the first program. If it was such a horrible failure, as
- far as the original expectations, why do a second program. At
- any time they could have stopped us, could have cancelled the
- contract, asked us to renegotiate, asked for a different share
- of the agreement. The story we were told the entire time, all
- the way up until the fall, was that they were not being paid by
- Brazos. It went to the extent for us to find alternative

- 8 providers. It came down to the point of making a decision
- 9 where we had seen, based on the information provided, that it
- 10 reached a point where it was absolutely absurd to stay with
- 11 someone who wasn't paying. Joyce herself called the
- 12 relationship absurd in the e-mail sent to us in July, Joyce
- 13 Covatto talked about the relationship with Brazos as absurd --
- 14 THE COURT: Brazos is, just so the record is clear?
- MR. METCALF: Brazos is a company that Telatron was
- selling, it was a company that they contracted with.
- 17 THE COURT: So I'm clear, so they're clear -- you're
- 18 saying that she was upset that they were not being paid by
- 19 Brazos?
- MR. METCALF: Exactly. Exactly, that's what we were
- 21 being told repeatedly. We were repeatedly told that Brazos was
- 22 paying late, not paying to the terms of their contract. That
- 23 was the reason we were not being paid is because they weren't
- 24 being paid. They also referenced the fact in other e-mails
- 25 there that other clients weren't paying them. Specifically, an

1 e-mail references the fact we weren't being paid when the Bank

- 2 of America sent to them a \$51,000 wire. Which has absolutely
- 3 nothing to do with the relationship with, our relationship with
- 4 Teletron and the fee we should receive when they receive money
- 5 from Brazos. It is only at the point where they weren't paying
- 6 on the contract, that we communicated we want three things from
- 7 Teletron. One, we want to know when they were paid. Two, we
- 8 wanted 28.57 percent. Three, we wanted a plan as to when the
- 9 back payments, the back moneys they were promised to be paid
- 10 would in fact be paid. The only things we received from them
- 11 was in November we received the reconciliation through the end
- 12 of October. And that reconciliation, when compared to the
- 13 discovery materials, under reported on the revenue received by
- 14 Teletron by \$1.1 million as of the date of that argument.
- MR. SNYDERMAN: Your Honor, if I may address two
- 16 other points. One, you touched on borrower benefits. Could
- 17 you also talk about after you turn over names, whose
- 18 responsibility it is to make the calls and follow-up; and the
- 19 second thing I want you to deal with is the stipulated judgment
- 20 and what you thought was happening around October of '03 and
- 21 what led to us terminating?
- THE COURT: Let's go off the record here a second.

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Case 1:04-cv-00263-SJM	Document 71	Filed 09/28/2006	Page 29 of 45

23 (Discussion held off the record.)

24 THE COURT: There is going to be a brief description

25 about the proposed stipulated judgment or stipulated agreement

- 1 that the parties had attempted to enter into at some point in
- 2 time. To the extent that involves settlement negotiations and
- 3 to the further extent that both sides are going to discuss it
- 4 in some detail, that does not represent a waiver of your
- 5 ultimate position on both sides as to the inadmissibility of
- 6 those negotiations. Go ahead.
- 7 MR. METCALF: The first issue is with regard to what
- 8 happens when you turn lists over. The quality or production
- 9 associated with any campaign is a function of many, many
- 10 things, not just list quality. It's a function of how the reps
- 11 are trained. It's a function of the scripting that is used.
- 12 It's a function of how the dialer is set, function of
- 13 scheduling. There are a number of things that are completely
- 14 out of our control that influences the performance of the list.
- 15 It is equally as likely that any negative performance that was
- 16 seen was the result of the lack of effort asserted by Teletron

- have done a much better job of targeting who was converted, who 18
- wasn't converting and after asking repeatedly, we never 19
- 20 received the information or an adequate response as to why we
- were not receiving information. With regard to the stipulated 21
- judgment, we had received the e-mail correspondence through
- September into early October, information on what had been
- funded again through a series of e-mails and phone
- 25 conversations. I'd say the middle of October we received an

- 1 e-mail that listed the last three weeks of wires. That
- 2 indicated that there was more money wired than was originally
- communicated to us via e-mail and via phone conversations. As
- a result of that, we began discussions with our attorneys
- regarding how we could resolve this. Ultimately, that led to a
- stipulated judgment or where we stipulated to what they owed us
- back, based on reconciliation finally being provided. In
- exchange for that, they'd be able to pay over time. We made an
- effort at that point to try to resolve the dispute, to no
- 10 avail. There was never any formal response to our offer.

- Case 1:04-cv-00263-SJM Document 71 Filed 09/28/2006 MR. SNYDERMAN: Was that what led you to decide to
- 12 terminate and strike out on your own?
- 13 MR. METCALF: Exactly.
- 14 THE COURT: All right, Mr. Markham, go ahead.
- MR. MARKHAM: There was an attempt to renegotiate
- 16 the arrangement. At some point towards what turned out to be
- 17 the end of the relationship, Mrs. Covatto did propose to reduce
- 18 the payments that were going to be due to Delaware Marketing
- 19 based upon her experience and based upon the low revenues. She
- 20 conveyed that to them.
- 21 THE COURT: In writing or orally?
- MR. MARKHAM: I think it was a little bit of both.
- 23 She had sent them information or descriptions of problems she
- 24 was having. I think the exact proposal was made orally. The
- 25 way she described it to me, when she made this proposal, they

- 1 laughed at her. And eventually it led to this proposed
- 2 judgment. Which they rejected because not only did it involve
- 3 issues dealing with money owed, which they were disputing, but
- 4 other conditions and terms that they found unacceptable.

- 5 THE COURT: If I could interrupt you just for one
- 6 second and ask a question. As I understand it, there's a
- 7 contention on this side that Mrs. Covatto, when prompted by
- 8 inquiries from you as to where your money was, represented that
- 9 they had not been paid by their primary client, is that right?
- 10 MR. METCALF: Correct.
- 11 THE COURT: Did that occur, according to you, on
- 12 more than one occasion?
- 13 MR. METCALF: Numerous occasions.
- 14 THE COURT: Is that disputed by Mrs. Covatto?
- MR. MARKHAM: I don't think so. I think Brazos was
- 16 paying slower than we expected them to pay. The problem was at
- 17 the very beginning there was a big delay in getting any money.
- 18 We had expended all these funds to get up and running, with the
- 19 understanding, based upon what Delaware Marketing told us, that
- 20 payments would start coming in within a week. Well, actually
- 21 it turned into months. Not only because of Brazos, but because
- 22 of the other problems in getting things finalized. Getting
- 23 certificates of accreditation, verification of outstanding
- 24 loans. Instead of an initial window of reimbursement of funds
- 25 from Brazos being a couple weeks, it turned into two or three

- 1 weeks, two or three months without any payment at all or any
- 2 significant payments. The problem with the delay in payments
- 3 were experienced, they were conveyed to Delaware Marketing.
- 4 Delaware Marketing was also told about what we viewed as an
- 5 inadequate performance of lists. They were asked about that.
- 6 They were told about it and asked why it was happening. We
- 7 didn't get any explanation as to why it was happening. My
- 8 understanding is the information was given to them about the
- 9 actual performance, what was happening on our end of things.
- 10 To our view they were given the information they were
- 11 requesting to help them analyze what the results were and to
- 12 better formulate their criteria submissions to the company that
- 13 was selling the lists to them. So it's not as if Teletron was
- 14 just sitting back and not doing anything with regard to any of
- 15 these problems as they were occurring. I think they were being
- 16 told, I think Delaware Marketing was being told we were having
- 17 problems, and these were the problems they were having. Not
- 18 only were the lists not performing, there were other problems
- 19 with expenses because revenues were not what they projected
- 20 them to be. On that point I agree when Mr. Metcalf testified

21 when you look at it now, this e-mail, this is completely in

22 error by 70 percent overstating what the projections should

23 have been.

24 THE COURT: Because of the missing step?

MR. MARKHAM: They missed a step. Mr. Metcalf says

- 1 he recognized it immediately. It's unfortunate he didn't
- 2 recognize it until the time of his deposition. That's what we
- 3 were living with. A mistake on a mutual fact. We thought it
- 4 was all inclusive, they thought it was all inclusive when he
- 5 sent it, I'm sure. Nevertheless, we got that and relied upon
- 6 that as a basis for the determining how profitable is this
- 7 venture going to be.
- 8 THE COURT: This is just in the interest of free
- 9 flow of information for future purposes of settlement. Let me
- 10 ask you this question, whether you can answer it, I don't know.
- 11 If you had known then what you claim to know now, and that is
- 12 that the letter, the e-mail over-represented the picture, at
- 13 least facially by about 70 percent you said?
- 14 MR. MARKHAM: Yes.

15 THE COURT: If you had known, if the e-mail had

- 16 included the other step, which would have been, eliminated the
- 17 70 percent excess, to what extent, if you know, to what extent
- 18 would your gear-up costs have been different on a contract like
- 19 that, as opposed to a contract like that; do you understand my
- 20 question?
- 21 MR. MARKHAM: I do.
- 22 THE COURT: If so, how so?
- MR. MARKHAM: I'm not sure, frankly. If we would
- 24 have hired less people, for instance, whether we would have
- 25 done the deal at all, whether we would have proposed a

- 1 different range, given the numbers we were looking at. If you
- 2 don't mind, Trish could explain, she was working with them at
- 3 the time?
- 4 THE COURT: She's welcome to chime in anytime.
- 5 MS. DeSANTI-BOEHM: I was not part of the original
- 6 negotiations between the individuals, but I do know that the
- 7 way the entire thing was presented to those of us who actually
- 8 were working on the program, is direct mail campaigns were

- 9 actually going to fund the entire program. That's what was
- 10 driving everything. Even though maybe with experience there
- 11 are ups and downs as part of productivity, the direct mail was
- 12 something that was constant, something that was successful and
- 13 something that was going to fund the entire program from start
- 14 to finish, which I think it would have a dramatic impact on
- 15 whether or not we went into the agreement at all.
- THE COURT: Go ahead, Mr. Markham, any other points
- 17 that you wanted to make?
- MR. MARKHAM: Nothing comes to mind. I'm looking at
- 19 my notes, I don't see anything that jumps out that we haven't
- 20 already talked about.
- 21 THE COURT: Is there, as we sit here today -- let's
- 22 now return to the confidentiality question. Is there a
- 23 document someone prepared, a document for signature?
- MR. MARKHAM: Yes, I prepared it, Mr. Snyderman gave
- 25 me some suggested changes that were incorporated.

- 1 THE COURT: Are you ready to sign that?
- 2 MR. MARKHAM: I've signed it.

- 3 THE COURT: Are you ready to sign, Mr. Snyderman?
- 4 MR. SNYDERMAN: Yes, your Honor. Let me make sure I
- 5 have the right one in front of me.
- 6 THE COURT: Then my understanding is that
- 7 confidentiality order will serve to resolve the outstanding
- 8 subpoena that you served on the bank, is that right?
- 9 MR. SNYDERMAN: I trust it will.
- THE COURT: All right. Let's just flip around here.
- 11 Refresh my recollection on when discovery was to have closed?
- MR. MARKHAM: I don't have that part of the file.
- THE COURT: There had to be multiple extensions?
- MR. MARKHAM: There has been at least two, maybe
- 15 three.
- 16 THE COURT: Is discovery over?
- MR. MARKHAM: The period has closed, but it's not
- 18 over. They scheduled Mr. Covatto's deposition, as well as
- 19 three others, sometime ago. They were scheduled.
- MR. SNYDERMAN: Mr. Covatto became ill.
- MR. MARKHAM: We need to schedule those at their
- 22 convenience.
- 23 THE COURT: You have two or three others besides

24 him?

25 MR. SNYDERMAN: Yes, your Honor.

- 1 MR. MARKHAM: We need to follow-up with some of the
- 2 discovery already produced by the plaintiff dealing with
- 3 documentation.
- 4 THE COURT: By follow-up, you need them to produce
- 5 it?
- 6 MR. MARKHAM: I need to depose their people again on
- 7 documents that they have given to me under an agreement of
- 8 confidentiality, dealing with the list criteria.
- 9 THE COURT: Putting aside Mr. Covatto, who may or
- 10 may not ever be available for deposition, putting aside him,
- 11 how long is it going to take to complete this; you're going to
- 12 get one last bite at this apple and that's the end?
- 13 MR. SNYDERMAN: Your Honor, Joyce Covatto at her
- 14 discovery deposition said that the person who would have the
- 15 answers to the questions I have is Al Covatto. If we're not
- 16 going to be able to depose him, I'm going to move that the
- 17 defendant be severely limited in whatever evidence they can put

Page 39 of 45

- 18 forward and who's going to do it.
- 19 THE COURT: That's a sanction bridge that we can
- 20 cross when we get to it, we're not there yet. It does seem to
- 21 me in the abstract that, I'm not saying this is the case, but
- 22 if it would come to pass that Mr. Covatto is the only one in
- 23 the organization sufficient to bind the corporation on material
- 24 issues in this case, then his inability to make himself
- 25 available for deposition, perhaps through no fault of his own,

- 1 would have serious ramifications for, among other things, the
- 2 counterclaim. As I say, we're not there yet. Hopefully, his
- 3 health will improve. Once again, discovery technically is
- 4 closed, but it's my understanding you would like to clean up
- 5 these things?
- 6 MR. MARKHAM: I think at the end of discovery
- 7 motions were filed, subpoenas were issued --
- 8 THE COURT: Are there any extent motions out there
- 9 right now that have not been ruled on?
- 10 MR. SNYDERMAN: I don't believe so, your Honor,
- 11 we're in the process of preparing one if this didn't settle

- 12 today.
- 13 THE COURT: What will that be?
- MR. SNYDERMAN: There's a second set of
- 15 interrogatories, we were only talking about the first set
- 16 earlier. Those have not been addressed properly in our
- 17 opinion. We want to get answers to questions that we've
- 18 raised.
- 19 THE COURT: When was that set served?
- 20 MR. FARRAR: I'm looking.
- MR. MARKHAM: They were answered, they don't think
- 22 we've answered them completely.
- 23 THE COURT: I'm not going to ask you to dig through
- 24 there, nobody was anticipating we'd take it up today. Here's
- 25 the bottom line.

- 1 MR. SNYDERMAN: If I could say one more thing that
- 2 you just reminded me of. I think your Honor highlighted
- 3 something very clearly in one of the last telephonic
- 4 conversations, that you were getting the impression that
- 5 everything just sort of went to a halt when we thought we were

- 6 going to mediate the last time, we sort of were waiting for
- 7 that. I think that's really a true assessment. I'm not sure
- 8 how long ago that first mediation was supposed to be. We'd
- 9 like to at least go back to the point of discovery that we had
- 10 put off doing, following up with the motions that we didn't
- 11 file if we know this isn't going to settle.
- 12 THE COURT: Put it this way. Barring a change of
- 13 heart on my part, and I don't at least at this point
- 14 necessarily see that happening, I'm disinclined to call another
- 15 settlement conference on this case. You folks are free to go
- 16 mediate wherever you want. I've now been burned twice, I'm
- 17 disinclined to set up yet a third. But in terms of slowing or
- 18 halting the case pending further mediation, that will not
- 19 happen. As a matter of fact, I'm going to clean up the
- 20 discovery schedule right now to this effect.
- You have 60 days from today to complete any
- 22 additional discovery. With respect to outstanding discovery
- 23 requests, if you are thinking about filing a motion to compel,
- 24 you have 10 days to file a motion and a supporting brief, if
- 25 you think the issues are such that it requires it. You will

- 1 have seven days within which to respond to that motion. I
- 2 think I will take that up telephonically and in all likelihood
- 3 just do an order on the record. That will take care of that.
- 4 Plaintiff's pretrial narrative will be due 20 days
- 5 after the close of discovery. You can figure these dates out
- 6 on your own. In other words, 80 days from today. Defendants'
- 7 pretrial narrative would be due 100 days from today, 20 days
- 8 after. In the event there were to be a dispositive motion for
- 9 summary judgment, full or partial, it would be due on the same
- 10 day as the plaintiff's pretrial narrative statement. In the
- 11 event a summary judgment motion is filed, any response would be
- 12 due on the same day as the defendants' pretrial, and 20 days
- 13 thereafter. My Deputy Clerk will memorialize those dates in a
- 14 subsequent order. Before we go off the record briefly, are
- 15 there any other issues that anyone needs to call to my
- 16 attention?
- 17 (No response.)
- THE COURT: Let's go off the record.
- 19 (Discussion held off the record.)
- THE COURT: The last issue I was reminded of when we
- 21 were off the record is this question of the defendants'

Case 1:04-cv-00263-SJM Document 71 Filed 09/28/2006 Page 43 of 45

22 proposed counterclaim, which was raised in his settlement

- 23 letter to me. Let me ask you, Mr. Markham, how quickly do you
- 24 anticipate -- let me make it clear, you don't need to file a
- 25 motion for leave to file the counterclaim, you just file the

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- 1 counterclaim. You pretty much know the substance of it. If
- 2 once it's filed there are objections to it, substantive or
- 3 otherwise, you can raise that. How quickly you can file it?
- 4 MR. MARKHAM: I can probably file it tomorrow.
- 5 THE COURT: Lest you come down with the flu or
- 6 something tomorrow, file the counterclaim no later than the end
- 7 of this week and preferably before. In other words, no later
- 8 than Friday. And then as quickly as you can conveniently get
- 9 an answer off. It seems to me the issues in the counterclaim
- 10 are so intimately intertwined with the issues driving the main
- 11 case, that a 60-day discovery period is going to take care of
- 12 everything. All right, thank you, counsel.
- 14 (Whereupon, at 2:20 p.m., the proceedings were
- 15 concluded.)